Stephanie Norris Partner, Purcell

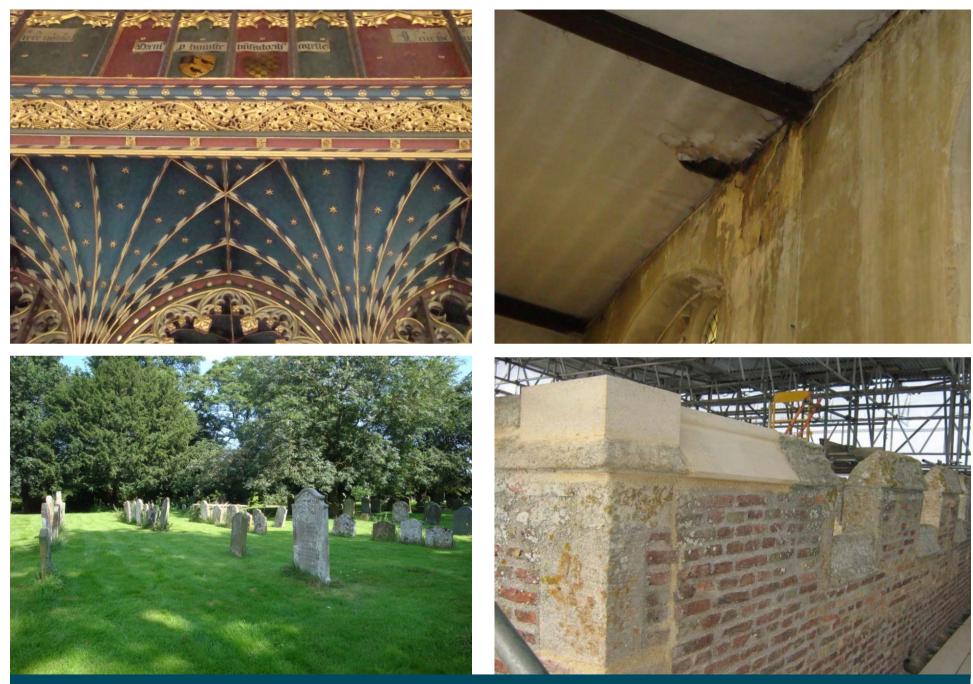
'Getting Building Work Done'

HRBA/Purcell event 19th October 2017



WHAT SHOULD YOUR INSPECTING ARCHITECT OFFER YOU?

- Understanding of your building's history
- Sympathy with how you want to use it
- Track record of understanding building defects and managing repair programmes
- Track record of guiding alteration projects
- Knowledge of the local consents processes
- Knowledge of where to find specialist advice
- Knows when archaeological advice will be needed
- Knowledge of funding for church projects
- Enthusiasm for working with your team











CHOOSING AN ARCHITECT

The right architect – what are you looking for?

- Core technical skills
- Trust and personality fit

Ask for advice

- DAC secretary or equivalent
- Neighbouring parishes
- Name of key person

Experience - look at work elsewhere

- Similar work
- Type of your project

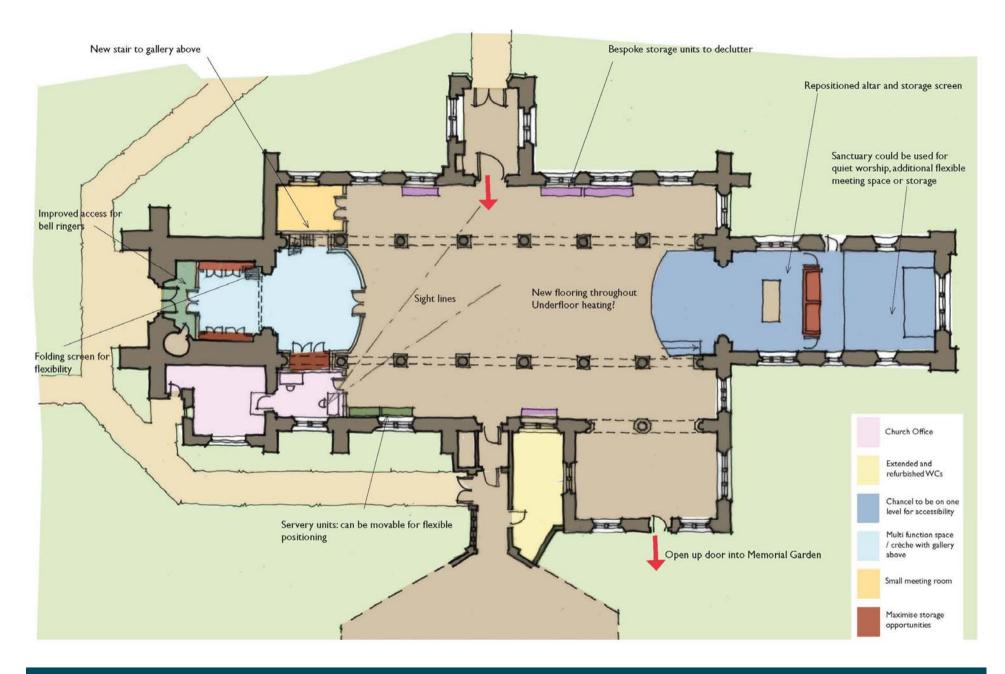


CHOOSING AN ARCHITECT

Shortlisting and interview

- Technical and Design skills
 - Your inspecting architect
 - References and visits
- Size
 - Availability
 - Day to day contact
- Knowledge of churches and the planning processes





CHOOSING AN ARCHITECT

Shortlisting and interview

- Cost
 - **o Overall value not necessarily lowest cost**
 - $\circ~$ Fee for different parts of the service
- Faith
 - $\circ~$ Is it important for your project?

The retired architect on the PCC

• Best use of their skills



BUILDING THE REST OF THE DESIGN TEAM

CDM Principal Designer

- New CDM Regulations since 6th April 2015
- Deals with H&S compliance

Quantity Surveyor

- Financial management
- Importance of an initial budget plan
- Full service



BUILDING THE REST OF THE DESIGN TEAM

Services Engineer

- Heating, Lighting, Ventilation
- Best to incorporate from Feasibility stage

Structural Engineer

- Structural elements
- Sometimes underground drainage
- Either at early design stages or after Planning

Building Inspector

• Local Authority vs Approved Inspector



WHO ELSE MAY NEED TO BE INVOLVED?

Party Wall Surveyor

- Building close to a boundary
- Foundations within 3 metres

Acoustic Engineer

- For new worship space
- Concern over noise pollution

Audio Visual Engineer

- Is multi-media important?
- Basic AV can be through Services Engineer



WHO ELSE MAY NEED TO BE INVOLVED?

Lighting Designer

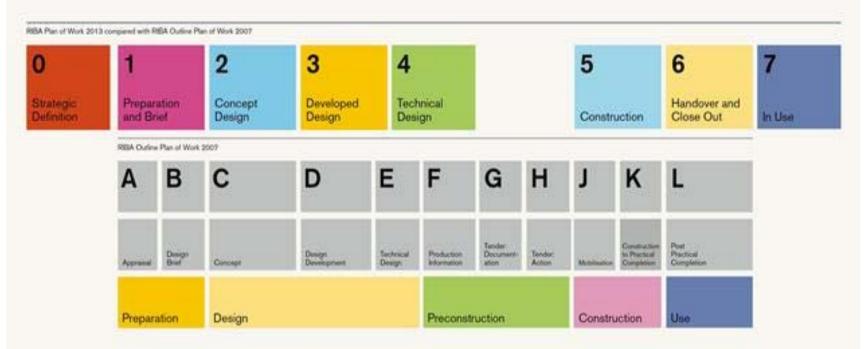
- Complex lighting controls
- Creating particular effects

Kitchen Designer

- Café or commercial kitchen
- Environmental Health requirements



THE RIBA STAGES



RIBA Plan of Work 2013 revision

- Important to understand how the stages fit together and typical timescales
- Actual building work in Stage 5 everything else is preparation!



SO WHAT ARE THE STAGES?

Stage 0 – Strategic Definition

- Deciding whether or not you have a project
- Feasibility study

Stage 1 – Preparation and Brief

- Commissioning surveys
- Statement of Need

Stage 2 – Concept Design

- Sketch proposals
- Preliminary budget estimate

Stage 3 – Developed Design

• Formal applications to statutory authorities

SO WHAT ARE THE STAGES?

Stage 4 – Technical Design

- Coordination of design information
- Tendering

Stage 5 – Construction

Building the building!

Stage 6 – Handover and Close Out

- Receiving the completed building
- Defects period

Stage 7 – In Use

Post-occupancy evaluation and reflection



LEADERSHIP WITHIN THE CHURCH COMMUNITY, BRIEFING AND DECISION MAKING

Consultation

- Wide discussion
- With the PCC, congregation, wider user groups
- Majority voice

Briefing

- Clear and agreed
- Considered against your needs and aims
- Relevant for selection of architect and project brief



LEADERSHIP WITHIN THE CHURCH COMMUNITY, BRIEFING AND DECISION MAKING

Leadership and delegation

- Single client project manager
- Easily contactable
- Sense of authority and lines of communication
- Demanding and important role

When is it appropriate to have a paid Project Manager?

- Traditionally undertaken by architects
- Helps define success criteria, monitor risk and programme
- Good idea for certain size of project

















MANAGING THE CONSTRUCTION PROCESS

Choosing the Right Builder

- Huge impact on quality of completed project and experience of getting there
- References from previous clients
- Ensure relevant experience in the Sector
- Ensure they have experience of projects of your size and complexity
- Carry out financial checks

Procurement and Tendering

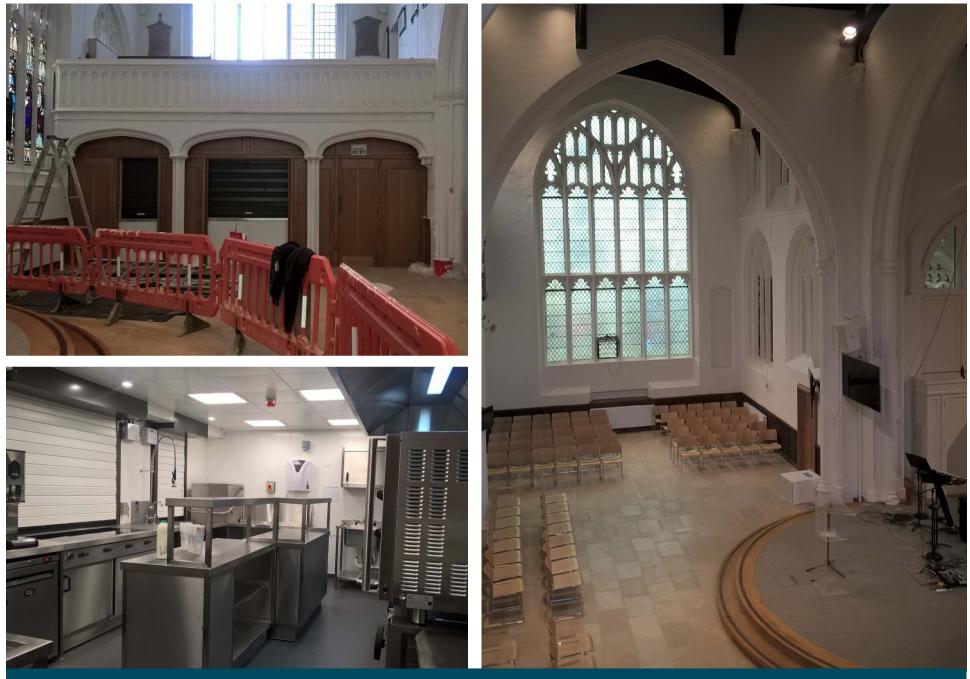
- Traditional contracts
- Choosing builder earlier on: 'Design and Build' vs 'Two Stage Tendering'

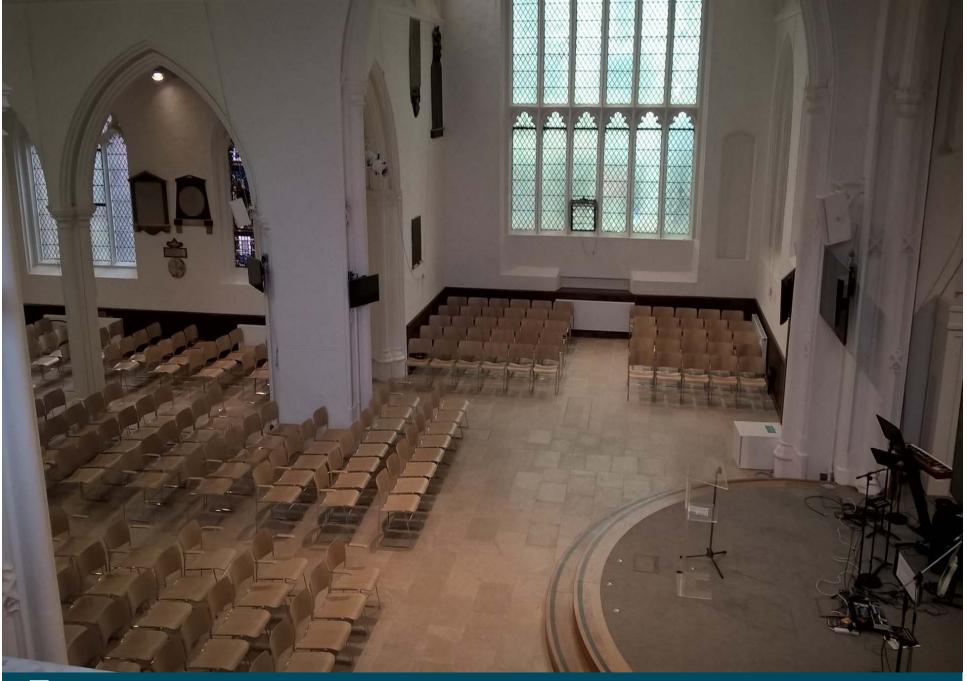














MANAGING THE CONSTRUCTION PROCESS

Managing Change and Cost Control

- Expected part of construction process it happens!
- Reasons for change
- Clear communication
- Record changes in 'as built' drawings
- Review and monitor budget regularly



KEEPING THE TEAM WORKING TOGETHER FOR A SUCCESSFUL OUTCOME

Maintaining momentum

- Beginning, middle, end
- Key individuals driving the project

Client Ownership

• Full engagement through all decision making

Managing Design Change

- Signing off processes for each stage
- Reasons for change and implications
- Keep overall goals in mind



KEEPING THE TEAM WORKING TOGETHER FOR A SUCCESSFUL OUTCOME

Agreeing and maintaining a programme

- Stick to it
- To guide everyone
- To focus fundraising
- Establish regular pattern of meetings

Handover

• Celebrate and enjoy your vision!





